

KEY FIGURES AND RATIOS

	2025/26	2024/25	2023/24	2022/23	2021/22
Sales volume					
Beverage (thl)	4,045	4,512	4,699	4,670	4,419
Ingredients (tonnes)	16,873	15,881	13,650	13,546	13,176
Income statement (tDKK)					
Net revenue	1,741,760	1,822,588	1,817,069	1,621,066	1,419,353
EBITDA	129,214	142,439	158,015	85,116	98,876
Primary operations/EBIT	48,652	63,768	77,103	-2,963	-796
Financial items, net	-10,914	-7,622	-9,231	-6,058	-6,161
Profit before tax	37,738	56,146	67,872	-9,021	-6,957
Net result for the year from continuing operations	27,028	44,796	54,761	-4,338	-4,227
Profits from discontinued operations	0	0	0	24	4,288
Net result for the year	27,028	44,796	54,761	-4,314	61
Balance sheet (tDKK)					
Total assets	1,535,388	1,421,043	1,320,426	1,199,647	1,143,022
Equity	787,083	768,150	731,566	676,634	680,903
Net interest-bearing debt	342,796	191,023	141,597	198,535	82,930
Cash flows (tDKK)					
Cash flows from operations	38,255	86,120	182,011	-58,785	100,134
Cash flows from investment	-97,253	-99,591	-115,517	-57,066	-47,119
Cash flows from financing	29,730	10,725	-42,781	78,838	-23,384
Change in cash and cash equivalents	-29,268	-2,746	23,713	-37,013	29,631
Free cash flow	-58,998	-13,471	54,970	-115,851	53,015
Investments (tDKK)					
Intangible assets	0	0	0	0	1,219
Tangible assets	188,176	183,355	130,118	61,517	49,244
Depreciation, amortisation and write-downs	80,562	78,671	80,912	88,079	99,672

	2025/26	2024/25	2023/24	2022/23	2021/22
Key ratios (%)					
EBITDA margin	7.4	7.8	8.7	5.3	7.0
Profit margin	2.8	3.5	4.2	-0.2	-0.1
Solvency ratio	51	54	55	56	60
Net interest-bearing debt/equity	44	25	19	29	12
Liquidity ratio	139	138	160	154	166
Net interest-bearing debt/EBITDA	2.7	1.3	0.9	2.3	0.8
ROIC	3.2	5.3	6.8	-0.2	-0.1
Shareholdings (DKK)					
Profit per share	6.4	10.6	13.0	-1.0	0.0
Cash flow per share	9.06	20.4	43.1	-13.9	23.7
Book value per share	186.4	181.9	173.2	160.2	161.2
Price/earnings per share	0.1	0.1	0.1	0.0	0.0
Stock price, end of year	111.8	144.3	122.5	74.0	77.8
Dividend per share	2.0 ¹⁾	2.0	2.0	0.0	0.0
Workforce					
Number of full-time staff	553	566	531	520	504
Sickness absence, %	4.0	5.3 ²⁾	4.8	6.4	6.4
Women, %	22	21	22	20	19
Women at management level, %	30	35	24	27	29
Climate and environment					
Total energy consumption, GWh	90.2	96.0	87.3	87.9	95.2
CO ₂ from production, million kg	15.2	17.5	16.0	19.5	14.9
Total water consumption, million litres	1,431	1,443	1,431	1,377	1,428
Relative production figures					
Energy consumption, MWh/mDKK	51.8	52.6	48.0	-	-
CO ₂ from production, tonnes CO ₂ e/mDKK	8.7	9.6	9.7	-	-
Water consumption, m ³ /mDKK	825	792	-	-	-